

**Estimated Hearing Date:** March 10, 2021, at 9:30 am AST  
or as otherwise ordered by the Court  
**Objection Deadline:** December 8, 2020 at 4:00 p.m. (AST)

**UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF PUERTO RICO**

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In re:

PROMESA  
Title III

THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO,

as representative of

No. 17 BK 3283-LTS

THE COMMONWEALTH OF PUERTO RICO, *et al.* (Jointly Administered)

Debtors.<sup>1</sup>

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**SUMMARY OF TENTH INTERIM APPLICATION OF PHOENIX MANAGEMENT  
SERVICES, LLC, FINANCIAL ADVISOR TO THE MEDIATION TEAM, FOR ALLOWANCE  
OF COMPENSATION FOR SERVICES RENDERED  
FOR THE PERIOD JUNE 1, 2020 THROUGH OCTOBER 4, 2020**

Name of Applicant:	Phoenix Management Services, LLC
Authorized to Provide Professional Services to:	The Mediation Team
Date of Retention:	August 21, 2017 (Effective August 4, 2017) [ECF No. 1100]
Period for which compensation and reimbursement is sought:	June 1, 2020 through October 4, 2020
Monthly Fee Statements subject to the request:	June 1, 2020 – June 28, 2020 June 29, 2020 – August 2, 2020 August 3 – August 30, 2020 August 31 – October 4, 2020

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686); (v) Puerto Rico Electric Power Authority ("PREPA") (Bankruptcy Case No. 17 BK 4780-LTS) (Last Four Digits of Federal Tax ID: 3747); and (vi) Puerto Rico Public Buildings Authority ("PBA") (Bankruptcy Case No. 19 BK 5523-LTS) (Last Four Digits of Federal Tax ID: 3801). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

Amount of interim compensation sought as actual, reasonable, and necessary:	\$49,579.40
Portion of interim compensation for services performed <b>in Puerto Rico:</b>	\$0.00
Portion of interim compensation for services performed <b>outside of Puerto Rico:</b>	\$49,579.40
Amount of interim expense reimbursement sought as actual, reasonable, and necessary:	\$0
Are your fee or expense totals different from the sum of previously-served monthly statements?	No
Blended rate in this application for all timekeepers:	\$473.09
This is an <i>interim</i> application.	
The total time expended for fee application preparation for the Tenth Interim Period is approximately:	6.7 hours
The corresponding compensation requested is approximately:	\$1,075.35
Prior Interim Fee Applications and Adjustments:	\$2,663,655.24
Prior Interim or Monthly Fee Payments to Date:	\$2,657,857.33 <sup>2</sup>
Number of Professionals Included in this Application:	3
If applicable, number of professionals in this Application not included in a staffing plan approved by the client:	N/A
If applicable, difference between fees budgeted and compensation sought for this period:	N/A
Are any timekeeper's hourly rates higher than those charged and approved upon retention	Yes. Rates increased as of January 6, 2020

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<sup>2</sup> Phoenix has provided to the relevant notice parties copies of four monthly fee statements covering the Tenth Interim Period (as defined below). Phoenix has received payment of \$797,784.70 for the periods covered in the First Interim Fee Application, \$499,813.81 for the periods covered in the Second Interim Fee Application, \$427,362.99 for the periods covered in the Third Interim Fee Application, \$245,824.77 for the periods covered in the Fourth Interim Fee Application, \$132,531.50 for the periods covered by the Fifth Interim Fee Application, \$93,154.20 for the periods covered in the Sixth Interim Fee Application, \$198,379.80 for the periods covered in the Seventh Interim Fee Application, \$209,863.17 for the periods covered in the Eighth Interim Fee Application, \$53,142.39 for the periods covered in the Ninth Application, and \$44,621.48 for the periods covered in this Tenth Interim Fee Application. Although the objection periods dictated by the Second Amended Interim Compensation Order (as defined below) have passed for all periods, Phoenix has not received payment for all fees and expenses set forth in the monthly fee statements. A summary of such statements is included on the next page.

**SUMMARY OF TENTH INTERIM PERIOD MONTHLY FEE STATEMENTS  
PROVIDED TO NOTICE PARTIES**

**Commonwealth of Puerto Rico**

DATE SUBMITTED	PERIOD COVERED	REQUESTED		APPROVED		Amount
		FEES	EXPENSES	FEES 90%	EXPENSES	Paid
7/13/2020	06/01/20- 06/28/20	\$ 12,572.15	\$ -	No	No	\$ 11,314.94
8/10/2020	06/29/20- 08/02/20	\$ 9,537.85	\$ -	No	No	\$ 8,584.07
9/8/2020	08/03/20- 08/30/20	\$ 17,441.55	\$ -	No	No	\$ 15,697.40
10/12/2020	08/31/20- 10/04/20	\$ 10,027.85	\$ -	No	No	\$ 9,025.07
<b>Commonwealth Total</b>		\$ 49,579.40	\$ -			\$ 44,621.46

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In re:

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THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO,

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as representative of

THE COMMONWEALTH OF PUERTO RICO, *et al.*, (Jointly Administered)

Debtors.<sup>1</sup>  
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**TENTH INTERIM APPLICATION OF PHOENIX MANAGEMENT SERVICES, LLC,  
FINANCIAL ADVISOR TO THE MEDIATION TEAM, FOR ALLOWANCE OF  
COMPENSATION FOR SERVICES RENDERED  
FOR THE PERIOD JUNE 1, 2020 THROUGH OCTOBER 4, 2020**

Phoenix Management Services, LLC ("Phoenix"), Financial Advisor to the Mediation Team appointed in the above-captioned Title III cases (the "Title III Cases"), hereby submits this tenth interim application (the "Tenth Application") for an award of interim compensation for professional services rendered in the amount of \$49,579.40 for the application period from June 1, 2020 through October 4, 2020<sup>2</sup> (the "Tenth Interim Period"). Phoenix submits this Tenth Application pursuant to the Court's *Order*

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686); (v) Puerto Rico Electric Power Authority ("PREPA") (Bankruptcy Case No. 17 BK 4780-LTS) (Last Four Digits of Federal Tax ID: 3747) and (vi) Puerto Rico Public Buildings Authority ("PBA") (Bankruptcy Case No. 19 BK 5523-LTS) (Last Four Digits of Federal Tax ID: 3801). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> Although under Second Amended Interim Compensation Order, the tenth Interim Period concludes on September 30, 2020, Phoenix's billing software operates on a weekly basis and Phoenix thus requests compensation herein through October 4, 2020.

*Authorizing the Employment and Payment of Phoenix Management Services, LLC, as Financial Advisor for Mediation Team* (the “Phoenix Retention Order”) [ECF No. 1100], which, among other things, (i) authorizes and requires the Debtors to pay Phoenix amounts arising under its engagement, (ii) authorizes Phoenix to perform certain services for the mediation team appointed in the Title III Cases (the “Mediation Team”), (iii) entitles Phoenix to allowance and payment of compensation for its services and expenses as administrative expenses under section 503(b)(1) of Title 11, United States Code (the “Bankruptcy Code”), made applicable by section 301(a) of the *Puerto Rico Oversight, Management, and Economic Stability Act* (“PROMESA”),<sup>3</sup> (iv) subjects Phoenix’s fees and expenses to review under section 316 of PROMESA, and (v) entitles Phoenix to interim compensation under the procedures set forth in PROMESA section 317, subject to certain exceptions. Phoenix has also endeavored to comply, to the extent possible, with Rule 2016(a) of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”);<sup>4</sup> Rule 2016-1 of the Bankruptcy Rules for the United States Bankruptcy Court for the District of Puerto Rico (the “Local Rules”);<sup>5</sup> guidance from Brady Williamson, the Fee Examiner appointed in the Title III Cases and the *Second Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* (the “Second Amended Interim Compensation Order”) [ECF No. 3269]. In support of the Application, Phoenix submits the Certification of Michael Jacoby, attached hereto as **Exhibit A**, and respectfully represents as follows:

### **Introduction**

1. Phoenix was retained by the Mediation Team, effective as of August 4, 2017, to

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<sup>3</sup> PROMESA is codified at 48 U.S.C. §§ 2101–224.

<sup>4</sup> All Bankruptcy Rules referenced in this Application are made applicable to these Title III Cases pursuant to section 310 of PROMESA.

<sup>5</sup> The Local Rules are made applicable here by the Court’s *Order (A) Imposing and Rendering Applicable Local Bankruptcy Rules to These Title III Cases, (B) Authorizing Establishment of Certain Notice, Case Management, and Administrative Procedures, and (C) Granting Related Relief* [ECF No. 249].

provide services to the Mediation Team, as directed by the Mediation Team in support of its efforts facilitating the confidential mediation of issues arising in the Title III Cases and related proceedings.

2. During the Tenth Interim Period, Phoenix performed a variety of services as directed by the Mediation Team, including reviewing background information regarding the Commonwealth of Puerto Rico (the “Commonwealth”) and its instrumentalities, liquidity reports and cash flow forecasts, the revised certified fiscal plans, and supporting documentation; engaging in discussions with members of the Mediation Team and parties in interest (including representatives, financial advisors and counsel for parties participating in the mediation); preparing for, organizing, participating in, and spearheading follow-up pertaining to mediation sessions; reviewing, analyzing and preparing information pertaining to the fiscal plans and various other financial matters arising in the Title III Cases and related proceedings.

3. Consistent with the Phoenix Retention Order, during the Tenth Interim Period, Phoenix provided the following services (collectively, the “Services”):

(A) Assisted the Mediation Team with:

- Understanding the fiscal plan(s);
- Understanding the types of consideration that may be offered under plans of adjustment; and
- Identifying capital structures and debt restructuring techniques that may be useful in mediating plans of adjustment;

(B) Provided other services that the Mediation Team deemed necessary to support facilitative and directive mediation sessions, including:

- Identifying financial and information-related observations made by the parties to identify common ground on assumptions and methodologies, factual consistencies and inconsistencies, disjointed perceptions and incomplete information; and
- Sharing insights with the Mediators and participants, as appropriate, including reflecting and reframing parties’ comments.

4. Phoenix’s work during the Tenth Interim Period was necessary for, and beneficial to, the

Mediation Team to support its efforts in facilitating settlement negotiations pertaining to the Title III Cases and related proceedings.

5. Phoenix provided relevant notice parties with copies of its monthly fee statements for the periods of (i) June 1, 2020 through June 28, 2020, (ii) June 29, 2020 through August 2, 2020, (iii) August 3, 2020 through August 30, 2020, and (iv) August 31, 2020 through October 4, 2020.

### **Jurisdiction**

6. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).

7. Venue is proper in this jurisdiction pursuant to PROMESA section 307(a).

8. Phoenix makes this Tenth Application pursuant to the Phoenix Retention Order, which incorporates PROMESA sections 316 and 317 and sections 105(a) and 503(b) of the Bankruptcy Code. Phoenix has also endeavored to comply, to the extent possible, with Bankruptcy Rule 2016, Local Rule 2016-1, the Second Amended Interim Compensation Order, and guidance from the Fee Examiner.

### **Background**

9. On June 30, 2016, the Financial Oversight and Management Board (the “Oversight Board”) was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight’s Board’s seven voting members.

10. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor[s]” and “may take any action necessary on behalf of the debtor[s] to prosecute the cases[s] of the debtor[s], including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case[s] with the court”.

11. On May 3, 2017, the Oversight Board filed a voluntary petition for relief for the Commonwealth under title III of PROMESA.

12. On May 5, 2017, the Oversight Board filed a voluntary petition for relief for the Puerto Rico Sales Tax Financing Corporation (“COFINA”) under title III of PROMESA.

13. On May 21, 2017, the Oversight Board filed voluntary petitions for relief for the Puerto Rico Highways and Transportation Authority (“HTA”) and the Employees Retirement System for the Commonwealth (“ERS”) under title III of PROMESA.

14. On June 29, 2017, the Oversight Board filed a voluntary petition for relief for the Puerto Rico Electric Power Authority (“PREPA”) under title III of PROMESA.

15. On September 27, 2019, the Oversight Board filed a voluntary petition for relief for the Puerto Rico Public Buildings Authority (“PBA”, and together with the Commonwealth, COFINA, HTA, ERS and PREPA, the “Debtors”) under Title III of PROMESA.

16. United States District Judge Laura Taylor Swain has been designated to serve as the presiding judge in the Title III Cases. The Title III Cases are administered jointly [ECF Nos. 242, 537, 1417, 8829].

17. On June 23, 2017, the Court entered an order appointing the Mediation Team to facilitate confidential settlement negotiations of any and all issues and proceedings arising in the Title III Cases and related proceedings [ECF No. 430]. On November 11, 2017, the Court entered an order appointing a new member of the Mediation Team [ECF No. 1849]. The Mediation Team continues to be led by the Honorable Barbara J. Houser, Chief Judge of the United States Bankruptcy Court for the Northern District of Texas.

#### **Phoenix’s Retention and Fee Request**

18. On August 4, 2017, the Mediation Team elected to employ Phoenix as its financial advisor.

19. On August 13, 2017, the Oversight Board filed an application requesting entry of an order authorizing, among other things, the employment and payment of Phoenix as the



Mediation Team's financial advisor [ECF No. 1018] (the "Phoenix Retention Application").

20. On August 21, 2017, the Court entered the Phoenix Retention Order, a copy of which is attached hereto as **Exhibit B**. Pursuant to the Phoenix Retention Order, Phoenix is entitled to compensation for reasonable, actual, and necessary professional services rendered and reimbursement of expenses incurred in connection with the Title III Cases.

21. On December 15, 2017, Phoenix filed its First Interim Application for allowance of compensation for services rendered of \$774,101.00 and reimbursement of expenses of \$28,561.25 for the period August 4, 2017 through October 1, 2017.

22. On March 7, 2018, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered of \$770,482.25 and reimbursement of expenses of \$27,302.45 for the period August 4, 2017 through October 1, 2017.

23. On March 19, 2018, Phoenix filed its Second Interim Application for allowance of compensation for services rendered of \$484,698.50 and reimbursement of expenses of \$21,225.61 for the period October 2, 2017 through February 4, 2018.

24. On June 8, 2018, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered of \$479,160.35 and reimbursement of expenses of \$20,653.46 for the period October 2, 2017 through February 4, 2018.

25. On July 16, 2018, Phoenix filed its Third Interim Application for allowance of compensation for services rendered of \$411,040.50 and reimbursement of expenses of \$19,039.99 for the period February 5, 2018 through June 3, 2018.

26. On November 9, 2018, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered of \$408,694.00 and reimbursement of expenses of \$18,668.99 for the period February 5, 2018 through June 3, 2018.

27. On November 27, 2018, Phoenix filed its Fourth Interim Application for

allowance of compensation for services rendered of \$241,810.50 and reimbursement of expenses of \$5,249.27 for the period June 4, 2018 through September 30, 2018.

28. On March 14, 2019, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered of \$240,575.50 and reimbursement of expenses of \$5,249.27 for the period June 4, 2018 through September 30, 2018.

29. On March 18, 2019, Phoenix filed its Fifth Interim Application for allowance of compensation for services rendered of \$132,756.50 for the period October 1, 2018 through February 3, 2019.

30. On June 26, 2019, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered in the amount of \$132,531.50 for the period October 1, 2018 through February 3, 2019.

31. On July 15, 2019, Phoenix filed its Sixth Interim Application for allowance of compensation for services rendered of \$91,366.00 and reimbursement of expenses of \$2,343.20 for the period February 4, 2019 through June 2, 2019.

32. On October 29, 2019, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered in the amount of \$90,811.00<sup>6</sup> and reimbursement of expenses of \$2,343.20 for the period February 4, 2019 through June 2, 2019.

33. On November 14, 2019, Phoenix filed its Seventh Interim Application for allowance of compensation for services rendered of \$193,489.00 and reimbursement of expenses of \$4,890.80 for the period June 3, 2019 through September 29, 2019.

34. On March 6, 2020, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered in the amount of \$193,489.00 and

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<sup>6</sup> By agreement, the Fee Examiner reduced the allowance of compensation for services rendered by Phoenix during the Sixth Interim Period by \$555.00.

reimbursement of expenses of \$4,890.80 for the period June 3, 2019 through September 29, 2019.

35. On March 16, 2020, Phoenix filed its Eighth Interim Application for allowance of compensation for services rendered of \$205,735.70 and reimbursement of expenses of \$5,175.17 for the period September 30, 2019 through February 2, 2020.

36. On July 13, 2020, Phoenix filed its Ninth Interim Application for allowance of compensation for services rendered of \$59,047.10 for the period of February 3, 2020 through May 31, 2020.

37. On July 24, 2020, the Court entered an Omnibus Order awarding Phoenix interim allowance of compensation for services rendered in the amount of \$204,955.70 and reimbursement of expenses of \$5,175.17 for the period September 30, 2019 through February 2, 2020.<sup>7</sup>

38. Phoenix's fees are based upon hours charged, recorded in tenth of an hour increments, at Phoenix's ordinary and customary hourly rates in effect at the time of its retention, plus reimbursement of actual, necessary out-of-pocket expenses and other charges incurred by Phoenix on behalf of the Mediation Team. Phoenix adjusts its rates annually at the start of each calendar year. The rates set forth herein are consistent with rates charged to other clients, including outside of bankruptcy.

39. **Exhibit C** to this Application contains a schedule setting forth all Phoenix professionals and staff who have performed services in the Title III Cases during the Tenth Interim Period, the capacity in which each individual is employed by Phoenix, the hourly billing rates charged for services performed by such individual, and the aggregate number of hours

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<sup>7</sup> By agreement, the Fee Examiner reduced the allowance of compensation for services rendered by Phoenix during the Eighth Interim Period by \$780.00. Additionally, Phoenix has not yet received the 10% holdback for services rendered during the Eighth Interim Period (\$267.70) or the Ninth Interim Period (\$5,904.71).

expended in this engagement and the amount of fees billed.

40. By this Tenth Application, Phoenix seeks allowance and compensation in the amount of \$49,579.40. Phoenix has been paid for a portion of services performed during the Tenth Interim Period as noted above.

41. Of the compensation requested, \$0.00 is for work performed in Puerto Rico and \$49,579.40 is for work performed outside of Puerto Rico.

42. This is Phoenix's tenth request for interim compensation in the Title III Cases. All of the services for which Phoenix requests compensation were performed at the direction or instruction of the Mediation Team and for or on behalf of the Mediation Team in connection with the Title III Cases and related proceedings and in the discharge of Phoenix's professional responsibilities as Financial Advisor to the Mediation Team.

43. Phoenix has received no payment and no promises for payment from any source other than the Debtors for services rendered or to be rendered in connection with matters covered by this Tenth Application.

44. No agreement or understanding exists between Phoenix and any other entity for the sharing of compensation received or to be received for services rendered in or in connection with the Title III Cases and related proceedings.

45. Phoenix has taken reasonable steps to avoid duplication of services by Phoenix's professionals.

#### **Fees Incurred During the Tenth Interim Period**

46. During the Tenth Interim Period, Phoenix provided important professional services to the Mediation Team in connection with the Title III Cases and related proceedings. Services rendered by each professional and staff member during the Tenth Interim Period, and a summary of the time incurred by project code, is attached hereto as **Exhibit D**. Phoenix's detailed time entries

for time billed during the Tenth Interim Period are included as **Exhibit E**. The detailed time entries have been redacted in order to preserve, to the greatest extent possible, the confidentiality of the mediation process. Phoenix has agreed to provide unredacted copies of its detailed time entries to the fee examiner appointed in the Title III Cases, on the condition that the time records be kept confidential.

47. The total number of hours expended by Phoenix professionals and staff in performing professional services for the Mediation Team during the Tenth Interim Period was 104.80 hours. Below is a summary of fees incurred and hours worked during the Tenth Interim Period for which compensation is sought on an hourly basis in this Tenth Application:

Commonwealth of Puerto Rico				
Professional	Position Title	Hourly Billing Rate	Total Billed Hours	Total Compensation
Brian Gleason	Senior Managing Director	\$ 682.50	38.20	\$ 26,071.50
Eliana Lopez	Vice President	\$ 374.50	59.90	\$ 22,432.55
Stacey Miller	Office/Billing Manager	\$ 160.50	6.70	\$ 1,075.35
<b>Commonwealth Total</b>			<b>104.80</b>	<b>\$ 49,579.40</b>
Blended Rate		\$ 473.09		

#### **Summary of Services Provided During the Tenth Interim Period**

48. In consultation with the Mediation Team, and later the Fee Examiner, Phoenix established project task code categories (each, a “Task Code”) for keeping time records of the work performed for the Mediation Team. The following is a summary, by Task Code, of the professional services provided by Phoenix during the Tenth Interim Period.

#### ***Fee Applications (6.7 hours)***

Time in this Task Code primarily includes work preparing and reviewing the monthly fee statements for June 1, 2020 through October 4, 2020, work preparing the Tenth Interim Fee Application, and

communication regarding status and timing of payment.

***Communication – Mediation Team (12.9 hours)***

Time in this Task Code primarily includes meetings, discussions and conference calls with members of the Mediation Team regarding a wide variety of mediation-related matters.

***Communication – Parties in Interest (12.6 hours)***

Time in this Task Code primarily includes meetings and phone calls with representatives, financial advisors and counsel to parties involved in the mediation process. These communications provided Phoenix (and, in turn, the Mediation Team) with valuable background information, an understanding of the circumstances and positions of the various parties, and the evolution of their respective views of the fiscal plans and potential debt restructuring alternatives. As part of these communications, Phoenix assisted with the information flow amongst the parties and the Mediation Team.

***Communication – Phoenix Team (16.6 hours)***

Time in this Task Code primarily includes work by Phoenix professionals organizing and coordinating our efforts, providing updates on individual conversations and activities, developing and refining our work streams, and developing strategies regarding sequencing of work and communications with parties of interest.

***Meetings & Interviews/Info Gathering – Parties in Interest (4.5 hours)***

Time in this Task Code primarily includes meetings and phone calls with representatives, financial advisors and counsel to parties involved in the mediation process. These meetings, like the communications with parties referenced above, provided Phoenix (and, in turn, the Mediation Team) with valuable information, as well as an understanding of the circumstances and positions of the various parties

***Review/Analysis of Documents and Info (51.5 hours)***

Time in this Task Code primarily includes reviewing and analyzing information provided by parties in interest or otherwise obtained by Phoenix regarding fiscal plans, potential debt restructurings, and other

documents and analysis regarding macroeconomic factors and other mediation issues.

### **Compensation Requested**

49. The services for which Phoenix seeks compensation in this Tenth Application were, at the time provided, necessary for and beneficial to the Mediation Team. Phoenix performed these services economically, effectively, and efficiently, and they benefited the Mediation Team. Phoenix submits that the compensation requested is reasonable in light of the nature, extent, and value of such services to the Mediation Team. Accordingly, Phoenix submits the compensation sought in this Tenth Application is warranted and should be approved.

#### **(A) Compensation Under Sections 316 and 317 of PROMESA**

50. Section 317 of PROMESA authorizes interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court's award of interim compensation. Section 316 of PROMESA provides that a court may award a professional employed under section 1103 of the Bankruptcy Code "reasonable compensation for actual, necessary services rendered," and "reimbursement for actual, necessary expenses." 48 U.S.C. § 2176(a)(1), (2). Section 316(c) sets forth the criteria for such an award:

In determining the amount of reasonable compensation to be awarded . . . the court shall consider the nature, the extent, and the value of such services, taking into account all relevant factors, including—

- (1) the time spent on such services;
- (2) the rates charged for such services;
- (3) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (4) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (5) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the

restructuring field; and

(6) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under this subchapter or Title 11.

48 U.S.C. § 2176(c).

51. As analyzed below, Phoenix submits the elements governing awards of compensation under PROMESA justify the allowance requested.

**1. The Time and Labor Required**

52. During the Tenth Interim Period, Phoenix professionals and staff spent 104.8 hours providing professional services to the Mediation Team for which Phoenix seeks compensation on an hourly basis. Phoenix coordinated its efforts to prevent duplication of efforts and thereby not spend more time than required. Phoenix required this amount of time to advise the Mediation Team with respect to Fiscal Plan and mediation-related issues.

**2. The Rates Charged for Such Services**

53. During the Tenth Interim Period, Phoenix's hourly billing rates (as adjusted on January 6, 2020) ranged from \$160.50 to \$682.50. Based on the recorded hours expended by Phoenix's professionals and staff, the average hourly billing rate for Phoenix's services was \$473.09.

54. Phoenix's hourly rates are set at a level designed to compensate Phoenix fairly for the work of its professionals and staff and to cover certain fixed and routine overhead expenses. Hourly rates vary with the experience and seniority of the individuals assigned. These hourly rates are subject to periodic adjustments to reflect economic and other conditions and are consistent with the rates charged elsewhere.

55. The hourly rates and corresponding rate structure that Phoenix charges in these cases are equivalent to the hourly rates and corresponding rate structure that Phoenix charges for similar matters, whether in court or otherwise, regardless of whether a fee application is required.



56. In accordance with the *Order Imposing Additional Presumptive Standards: Rate Increases and the Retention of Expert Witnesses or other Sub-Retained Professionals* [ECF No. 7678], on November 22, 2019, Phoenix filed proposed billing rate increases effective January 6, 2020 as per the table below and with the required written approval from the Mediation Team Leader, Chief Judge Barbara J. Houser. No response was filed by any party to the proposed rate increases, and Phoenix therefore implemented the rate increases effective January 6, 2020.

**Phoenix Management Services, LLC Proposed January 6, 2020 Billing Rate Increases**

		<b>Pre- January 6, 2020 Hourly Rate</b>	<b>Post- January 6, 2020 Hourly Rate</b>	<b>Percentage Increase</b>
Brian Gleason	Senior Managing Director	\$ 650.00	\$ 682.50	5.00%
Michael Jacoby	Senior Managing Director	\$ 650.00	\$ 682.50	5.00%
Joe Nappi	Senior Managing Director	\$ 500.00	\$ 525.00	5.00%
Bayard Hollingsworth	Managing Director	\$ 450.00	\$ 472.50	5.00%
Michael Gaul	Sr. Director	\$ 450.00	\$ 472.50	5.00%
Patrick Bellot	Vice President	\$ 350.00	\$ 374.50	7.00%
Jenna Birkhold	Associate	\$ 275.00	\$ 294.25	7.00%
Sean C. Rieder	Sr. Analyst	\$ 190.00	\$ 203.30	7.00%
Dianne Lomonaco	Vice President	\$ 150.00	\$ 157.50	5.00%
Stacey Miller	Office/Billing Manager	\$ 150.00	\$ 160.50	7.00%

**3. The Necessity of the Services and the Benefit to the Debtors**

57. As described herein, the services rendered by Phoenix were necessary to assist the Mediation Team in its efforts to facilitate negotiated settlements in the Title III Cases and related proceedings. All of those services directly benefitted the Mediation Team.

**4. The Reasonableness of the Time Spent, Based on the Complexity, Importance, Nature of the Issues**

58. Phoenix was required to absorb a significant amount of information in an extremely short period of time in order to prepare for mediation sessions and meetings. Phoenix devoted the appropriate number and level of resources to accomplish the tasks requested by the Mediation Team in the requested timeframe. The compensation requested is reasonable in light of the requested tasks

and the services rendered.

**5. The Experience, Reputation, and Ability of the Professionals Providing Services**

59. Phoenix professionals have achieved a high degree of expertise and strong reputations in their fields. Phoenix's professionals have extensive experience, knowledge and resources in the areas of municipal restructurings, financial forecasting, operational and financial turnarounds, and negotiations in complex situations with numerous constituents.

**6. Customary Compensation**

60. The work for which Phoenix seeks compensation in this Tenth Application is of the type and nature for which Phoenix customarily would seek compensation at the rates identified in this Tenth Application. In addition, the compensation Phoenix seeks in this Tenth Application is comparable to the compensation it would have sought for comparable work outside of a chapter 11 case.

61. Phoenix submits that the compensation requested is reasonable under all the factors considered under sections 316 and 317 of PROMESA and that the factors justify the allowance in full of Phoenix's compensation and reimbursement request.

62. In view of the foregoing, Phoenix respectfully requests that it be allowed interim compensation in the amount of \$49,579.40 for services rendered during the Tenth Interim Period.

**Statement By Phoenix Under ¶ C(5) of the UST Guidelines**

63. This engagement does not involve variations from Phoenix's standard and customary billing rates.

64. None of the professionals included in this Tenth Application varied their hourly rate based on the geographic location of the Title III Cases.

65. The Tenth Application includes limited time (6.7 hours) and fees (\$1,075.35) related to reviewing or revising time records or preparing, reviewing, or revising invoices.

66. The hourly rates specified in the Phoenix Retention Application were effective

January 1, 2017. The Phoenix Retention Application provides that Phoenix's scheduled hourly rates are periodically adjusted, generally at the beginning of a calendar year.

67. In accordance with the *Order Imposing Additional Presumptive Standards: Rate Increases and the Retention of Expert Witnesses or other Sub-Retained Professionals* [ECF No. 7678], on November 22, 2019, Phoenix filed proposed billing rate increases effective January 6, 2020, to which no party filed an objection.

### **RESERVATION OF RIGHTS AND NOTICE**

68. It is possible that some professional time expended or expenses incurred during the Tenth Interim Period are not reflected in the Tenth Application. Phoenix reserves the right to include such amounts in future fee applications.

69. Consistent with the Second Amended Interim Compensation Order, the Mediation Team has provided notice of this Tenth Application to: (a) the U.S. Trustee; (b) counsel to the Oversight Board; (c) counsel to the Puerto Rico Fiscal Agency and Financial Advisory Authority; (d) the Fee Examiner; and (e) all parties that have filed a notice of appearance with the Clerk of this Court, pursuant to Bankruptcy Rule 2002 and applicable provisions of the Local Rules, and requested such notice. A copy of this Tenth Application, along with relevant supporting data, has also been provided to counsel to the Fee Examiner.

### **No Prior Request**

70. No prior application for the relief requested by this Tenth Application has been made to this or any other court.

71. WHEREFORE, Phoenix respectfully requests that the Court enter an order: (a) awarding Phoenix compensation for professional services provided during the Tenth Interim Period in the amount of \$49,579.40; and (b) granting such other relief as is appropriate under the circumstances.

Dated: November 16, 2020

Respectfully submitted,

PHOENIX MANAGEMENT SERVICES, LLC

By: 

Michael Jacoby  
110 Commons Court  
Chadds Ford, PA 19317-9716  
Telephone: 484 841-6808  
Email: [mjacoby@phoenixmanagement.com](mailto:mjacoby@phoenixmanagement.com)

**Exhibit A**

Certification of Michael Jacoby

UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF PUERTO RICO

-----X

In re:

PROMESA  
Title III

THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO,

as representative of

No. 17 BK 3283-LTS

THE COMMONWEALTH OF PUERTO RICO, *et al.* (Jointly Administered)

Debtors.<sup>1</sup>

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**VERIFIED CERTIFICATION OF MICHAEL JACOBY  
IN SUPPORT OF THE TENTH APPLICATION OF PHOENIX MANAGEMENT  
SERVICES, LLC FOR ALLOWANCE OF COMPENSATION FOR SERVICES  
RENDERED AS FINANCIAL ADVISORS TO THE MEDIATION TEAM  
FOR THE PERIOD JUNE 1, 2020 THROUGH OCTOBER 4, 2020**

I, Michael Jacoby, have the responsibility for ensuring that the *Tenth Application of Phoenix Management Services, LLC, for Allowance of Compensation for Services Rendered As Financial Advisors to the Mediation Team From June 1, 2020 through October 4, 2020* (the “Application”) complies with the applicable provisions of the Phoenix Retention Order,<sup>2</sup> PROMESA, the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the Second Amended Interim Compensation Order, and other applicable authorities. I hereby certify the following:

1. I am a Senior Managing Director in the firm of Phoenix Management Services, LLC

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686); (v) Puerto Rico Electric Power Authority (“PREPA”) (Bankruptcy Case No. 17 BK 4780-LTS) (Last Four Digits of Federal Tax ID: 3747; and (vi) Puerto Rico Public Buildings Authority (“PBA”) (Bankruptcy Case No. 19 BK 5523-LTS) (Last Four Digits of Federal Tax ID: 3801). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

(“Phoenix”).

2. I am one of the lead professionals from Phoenix advising the Mediation Team in connection with the above-captioned Title III Cases and related proceedings. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.

3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.

4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under the Phoenix Retention Order, PROMESA, the Bankruptcy Rules, the Local Rules, and other orders of this Court.

5. The fees and disbursements sought in the Application are billed at rates Phoenix employs and other Phoenix clients accept in matters of this nature.

6. None of the professionals seeking compensation varied their hourly rate based on their geographic location.

7. The Tenth Application includes limited time (6.7 hours) and fees (\$1,075.35) related to reviewing or revising time records or preparing, reviewing, or revising invoices.

8. Phoenix does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Phoenix in-house or through a third party.

9. No agreement or understanding exists between Phoenix and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

All services for which Phoenix seeks compensation were professional services rendered to the Mediation Team and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my

knowledge, information, and belief formed after reasonable inquiry.

Executed on November 16, 2020.



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Michael Jacoby



**Exhibit B**

Order Authorizing Employment and Payment of Phoenix Management Services, LLC,  
as Financial Advisor for Mediation Team [ECF No. 1100]

**UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF PUERTO RICO**

-----X

In re:  THE FINANCIAL OVERSIGHT AND MANAGEMENT BOARD FOR PUERTO RICO,  as representative of  THE COMMONWEALTH OF PUERTO RICO, <i>et al.</i> ,  Debtors. <sup>1</sup>	PROMESA Title III  No. 17 BK 3283-LTS  (Jointly Administered)
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-----X

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In re:  THE FINANCIAL OVERSIGHT AND MANAGEMENT BOARD FOR PUERTO RICO,  as representative of  PUERTO RICO ELECTRIC POWER AUTHORITY (PREPA),  Debtor. <sup>2</sup>	PROMESA Title III  No. 17 BK 4780-LTS <sup>3</sup>
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ORDER AUTHORIZING EMPLOYMENT AND PAYMENT OF  
PHOENIX MANAGEMENT SERVICES, LLC, AS FINANCIAL ADVISOR FOR MEDIATION TEAM

*Upon the Application of Oversight Board for Entry of Order Authorizing Employment and  
Payment of Phoenix Management Services, LLC as Financial Advisor for Mediation Team (the*

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<sup>1</sup> The Debtors in these title III cases, along with each Debtor's respective title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> The last four (4) digits of PREPA's federal tax identification number are 3747.

<sup>3</sup> The PREPA title III case is not jointly administered with the Commonwealth of Puerto Rico, *et al.* title III cases jointly administered under No. 17 BK 3283-LTS. This Application is filed both in the PREPA title III case and the Commonwealth of Puerto Rico, *et al.* title III cases.

“Application”);<sup>4</sup> and the Court having found it has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a); and it appearing that venue in this district is proper pursuant to PROMESA section 307(a); and the Court having found that the relief requested in the Application is in the best interests of the Debtors, their creditors, and other parties in interest; and the Court having found that the Oversight Board provided adequate and appropriate notice of the Application under the circumstances and that no other or further notice is required; and the Court having reviewed the Application and the Kopacz Declaration and having determined that the legal and factual bases set forth in the Application, including the absence of other costs associated with the Mediation Team’s service establish just cause for the relief granted herein; and no objections to the relief requested herein having been asserted; and upon the record herein, after due deliberation thereon, the Court having found that good and sufficient cause exists for the granting of the relief as set forth herein,

**THEREFORE, IT IS HEREBY ORDERED THAT:**

1. The Application is GRANTED as set forth herein.
2. The Debtors are authorized and required to pay Phoenix as financial advisor for the Mediation Team effective *nunc pro tunc* to August 4, 2017, all amounts arising under Phoenix’s engagement, and Phoenix is authorized and directed to perform the Services.
3. In connection with performing the Services, Phoenix is authorized to take direction from the Mediation Team.
4. Phoenix shall be entitled to allowance and payment of compensation for professional services rendered and reimbursement of expenses incurred pursuant to the terms of

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<sup>4</sup> Capitalized terms not otherwise defined herein shall have the meanings given to them in the Application.

the Application and its engagement as an administrative expense pursuant to Bankruptcy Code section 503(b)(1), made applicable by PROMESA section 301(a).

5. Phoenix's fees and expenses shall be subject to review and allowance by the Court under the procedures and standards applicable to fees and expenses of professional persons under PROMESA section 316. Phoenix shall be entitled to seek interim compensation under the procedures set forth in PROMESA section 317, and shall be subject to any interim compensation orders entered by the Court, except that any objection to the allocation of Phoenix's fees and expenses or the reasonableness of those fees and expenses shall be raised in the first instance with the Mediation Team Leader.<sup>5</sup>

6. Phoenix will maintain records of time and expenses on a Debtor-specific basis. Phoenix's allowed fees and expenses shall be paid by, and allocated among, the Commonwealth and its instrumentalities that are, at the time the fees and expenses are incurred, debtors under title III of PROMESA. Under no circumstances shall the Mediation Team or any Mediator be responsible for payment of Phoenix's fees and expenses.

7. Phoenix shall be entitled to indemnification and exclusion from subpoena and legal proceedings in same manner and to the same extent as are the Mediators.

8. In the event of any inconsistency between this Order and the Application, this Order shall govern.

9. Nothing herein is intended to, shall constitute, or shall be deemed to constitute Debtors' or the Oversight Board's consent, pursuant to PROMESA section 305, to this Court's interference with (a) any of the political or governmental powers of the Debtors, (b) any of the

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<sup>5</sup> In the event no agreement is reached regarding the allocation of Phoenix's fees and expenses or the reasonableness of those fees and expenses, those objections may be filed with the Court in accordance with any interim compensation order entered by the Court.

property or revenues of the Debtors, or (c) the use or enjoyment of the Debtors of any income-producing property.

10. Notwithstanding any applicability of any Federal Rule of Bankruptcy Procedure, the terms and conditions of this Order shall be immediately effective and enforceable upon its entry.

11. Phoenix, the Mediation Team, and the Oversight Board, as the Debtors' representative, are authorized to take all actions, and to execute all documents, necessary or appropriate, to effectuate the relief granted in this order in accordance with the Application.

12. This Court shall retain jurisdiction to hear and determine all matters arising from or related to the implementation, interpretation, or enforcement of this Order.

13. This Order resolves Docket Entry No. 1018 in Case No. 17-3283 and Docket Entry No. 229 in Case No. 17-4780.

Dated: August 21, 2017

/s/ Laura Taylor Swain  
LAURA TAYLOR SWAIN  
United States District Judge

**Exhibit C**

**SUMMARY OF FEES INCURRED DURING THE  
TENTH INTERIM PERIOD, BY PROFESSIONAL**

**Commonwealth of Puerto Rico**

<b>Professional</b>	<b>Position Title</b>	<b>Hourly Billing Rate</b>	<b>Total Billed Hours</b>	<b>Total Compensation</b>
Brian Gleason	Senior Managing Director	\$ 682.50	38.20	\$ 26,071.50
Eliana Lopez	Vice President	\$ 374.50	59.90	\$ 22,432.55
Stacey Miller	Office/Billing Manager	\$ 160.50	6.70	\$ 1,075.35
<b>Commonwealth Total</b>			<b>104.80</b>	<b>\$ 49,579.40</b>
Blended Rate		\$ 473.09		

**Exhibit D**

**SUMMARY OF FEES INCURRED DURING THE TENTH INTERIM PERIOD, BY PROJECT CATEGORY**

**Commonwealth of Puerto Rico**

<b>Matter Description</b>	<b>Total Billed Hours Outside of Puerto Rico</b>	<b>Total Fees Requested Outside of Puerto Rico</b>
Fee Applications	6.7	\$ 1,075.35
Communication - Mediation Team	12.9	\$ 7,387.45
Communication - Parties in Interest	12.6	\$ 6,997.90
Communication - Phoenix Team	16.6	\$ 8,773.10
Meetings & Interviews/Info Gathering - Parties in Interest	4.5	\$ 1,685.25
Review/Analysis of Documents and Info	51.5	\$ 23,660.35
<b>Commonwealth Total</b>	<b>104.80</b>	<b>\$ 49,579.40</b>

**Exhibit E**

Detailed Time Records<sup>1</sup>

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<sup>1</sup> As discussed in the body of the Application, Phoenix has redacted its time records in order to preserve, to the greatest extent possible, the confidentiality of the mediation process. Phoenix has agreed to provide unredacted copies of its fee statements to the fee examiner appointed in the Title III Cases, on the condition that the time records be kept confidential.



**Phoenix Management**

Project Time Records by Task Code




110 Commons Court  
Chadds Ford, PA 19317-9716  
Tel: 610-358-4700 Fax: 610-358-9377




Printed on: 7/1/2020

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## Filters Used:

- Time Entry Date: 6/1/2020 to 6/28/2020
- Project ID: Project March :I to Project March :I


\*  = Invoiced (mouse over for #),  = Marked as Billed,  = Non-Billable, \* = Xtra**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Administration - Fee Applications</b>							
<u>S Miller</u>							
Wed	6/10/2020	S Miller	Administration - Fee Applications Continue preparing 9th Interim Fee Application	1.10	1.10	\$176.55	
Fri	6/12/2020	S Miller	Administration - Fee Applications Continue preparing 9th interim fee application	1.20	1.20	\$192.60	
Thur	6/18/2020	S Miller	Administration - Fee Applications Continue preparation of 9th interim fee application.	0.70	0.70	\$112.35	
Wed	6/24/2020	S Miller	Administration - Fee Applications Edits to the 9th interim fee application	0.60	0.60	\$96.30	
Fri	6/26/2020	S Miller	Administration - Fee Applications Updates to 9th interim fee application	0.30	0.30	\$48.15	
<b>S Miller Total:</b>				<b>3.90</b>	<b>3.90</b>	<b>\$625.95</b>	
<b>Administration - Fee Applications Total:</b>				<b>3.90</b>	<b>3.90</b>	<b>\$625.95</b>	

**Communication - Mediation Team**

<u>E Lopez</u>							
Fri	6/5/2020	E Lopez	Communication - Mediation Team Bi-weekly call with Judge Houser,	0.30	0.30	\$112.35	
Fri	6/12/2020	E Lopez	Communication - Mediation Team Call Call with: Judge Houser	0.20	0.20	\$74.90	
<b>E Lopez Total:</b>				<b>0.50</b>	<b>0.50</b>	<b>\$187.25</b>	
<b>Communication - Mediation Team Total:</b>				<b>0.50</b>	<b>0.50</b>	<b>\$187.25</b>	

**Communication - Parties in Interest**

<u>B Gleason</u>							
Tues	6/16/2020	B Gleason	Communication - Parties in Interest Call with E Lopez and re updates regarding	0.80	0.80	\$546.00	
<b>B Gleason Total:</b>				<b>0.80</b>	<b>0.80</b>	<b>\$546.00</b>	
<u>E Lopez</u>							
Tues	6/16/2020	E Lopez	Communication - Parties in Interest Call with B. Gleason and re updates regarding	0.80	0.80	\$299.60	
Wed	6/17/2020	E Lopez	Communication - Parties in Interest	0.20	0.20	\$74.90	

**Phoenix Management**

Project Time Records by Task Code


110 Commons Court  
 Chadds Ford, PA 19317-9716  
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## Filters Used:

- Time Entry Date: 6/1/2020 to 6/28/2020
- Project ID: Project March :I to Project March :I






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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
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**Communication - Parties in Interest**

			Email exchange with [REDACTED] of [REDACTED] [REDACTED] re: [REDACTED].				
Wed	6/17/2020	E Lopez	Communication - Parties in Interest	0.10	0.10	\$37.45	
			Email [REDACTED] of [REDACTED] requesting information re: [REDACTED].				
Wed	6/17/2020	E Lopez	Communication - Parties in Interest	0.10	0.10	\$37.45	
			Review email from [REDACTED] of [REDACTED] [REDACTED] with [REDACTED]				
Wed	6/17/2020	E Lopez	Communication - Parties in Interest	0.20	0.20	\$74.90	
			Email exchange with [REDACTED] of [REDACTED] [REDACTED] on [REDACTED] and [REDACTED] funded by [REDACTED].				
Fri	6/26/2020	E Lopez	Communication - Parties in Interest	0.20	0.20	\$74.90	
			[REDACTED] Call with [REDACTED], Judge Houser, [REDACTED].				
E Lopez Total:				1.60	1.60	\$599.20	
Communication - Parties in Interest Total:				2.40	2.40	\$1,145.20	

**Communication - Phoenix Team****B Gleason**

Thur	6/4/2020	B Gleason	Communication - Phoenix Team	0.10	0.10	\$68.25	
			Email exchange with E Lopez to prepare for Friday biweekly call with Judge Houser, [REDACTED]				
Tues	6/16/2020	B Gleason	Communication - Phoenix Team	0.30	0.30	\$204.75	
			Call with E Lopez in preparation for 4pm [REDACTED] Call.				
Tues	6/16/2020	B Gleason	Communication - Phoenix Team	0.60	0.60	\$409.50	
			Follow up call with E Lopez post [REDACTED] [REDACTED]				
Tues	6/16/2020	B Gleason	Communication - Phoenix Team	0.70	0.70	\$477.75	
			Call with E Lopez re [REDACTED]				
Wed	6/17/2020	B Gleason	Communication - Phoenix Team	0.10	0.10	\$68.25	
			Email correspondence with E Lopez re: next [REDACTED] call.				
Fri	6/19/2020	B Gleason	Communication - Phoenix Team	0.10	0.10	\$68.25	
			Email exchange with E Lopez re: [REDACTED] [REDACTED]				
Fri	6/19/2020	B Gleason	Communication - Phoenix Team	0.60	0.60	\$409.50	
			Call with E Lopez; for update re filed [REDACTED]				
Tues	6/23/2020	B Gleason	Communication - Phoenix Team	0.10	0.10	\$68.25	
			Email exchange with E Lopez regarding [REDACTED]				
B Gleason Total:				2.60	2.60	\$1,774.50	

**E Lopez**

Thur	6/4/2020	E Lopez	Communication - Phoenix Team	0.10	0.10	\$37.45	
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**Phoenix Management**

Project Time Records by Task Code

110 Commons Court

Chadds Ford, PA 19317-9716

Tel: 610-358-4700 Fax: 610-358-9377








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## Filters Used:

- Time Entry Date: 6/1/2020 to 6/28/2020
- Project ID: Project March :I to Project March :I

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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Communication - Phoenix Team</b>							
			Email exchange with B. Gleason to prepare for Friday biweekly call with Judge Houser, [REDACTED]				
Tues	6/16/2020	E Lopez	Communication - Phoenix Team	0.60	0.60	\$224.70	
			Follow up call with B. Gleason pos [REDACTED] Call.				
Tues	6/16/2020	E Lopez	Communication - Phoenix Team	0.70	0.70	\$262.15	
			Call with B Gleason re [REDACTED]				
Tues	6/16/2020	E Lopez	Communication - Phoenix Team	0.30	0.30	\$112.35	
			Call with B. Gleason in preparation for 4pm [REDACTED] Call.				
Wed	6/17/2020	E Lopez	Communication - Phoenix Team	0.10	0.10	\$37.45	
			Email correspondence with B. Gleason re: next [REDACTED] call.				
Fri	6/19/2020	E Lopez	Communication - Phoenix Team	0.10	0.10	\$37.45	
			Email exchange with B Gleason re: [REDACTED]				
Fri	6/19/2020	E Lopez	Communication - Phoenix Team	0.60	0.60	\$224.70	
			Call with B. Gleason for update re: filed [REDACTED]				
Tues	6/23/2020	E Lopez	Communication - Phoenix Team	0.10	0.10	\$37.45	
			Email exchange with B. Gleason regarding [REDACTED]				
<b>E Lopez Total:</b>				<b>2.60</b>	<b>2.60</b>	<b>\$973.70</b>	
<b>Communication - Phoenix Team Total:</b>				<b>5.20</b>	<b>5.20</b>	<b>\$2,748.20</b>	

**Meetings & Interviews/Info Gathering - Parties in Interest****E Lopez**

Thur	6/11/2020	E Lopez	Meetings & Interviews/Info Gathering - Parties in Interest	2.00	2.00	\$749.00	
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**Phoenix Management**

Project Time Records by Task Code

110 Commons Court

Chadds Ford, PA 19317-9716




Tel: 610-358-4700 Fax: 610-358-9377

Printed on: 7/1/2020

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## Filters Used:

- Time Entry Date: 6/1/2020 to 6/28/2020
- Project ID: Project March :I to Project March :I

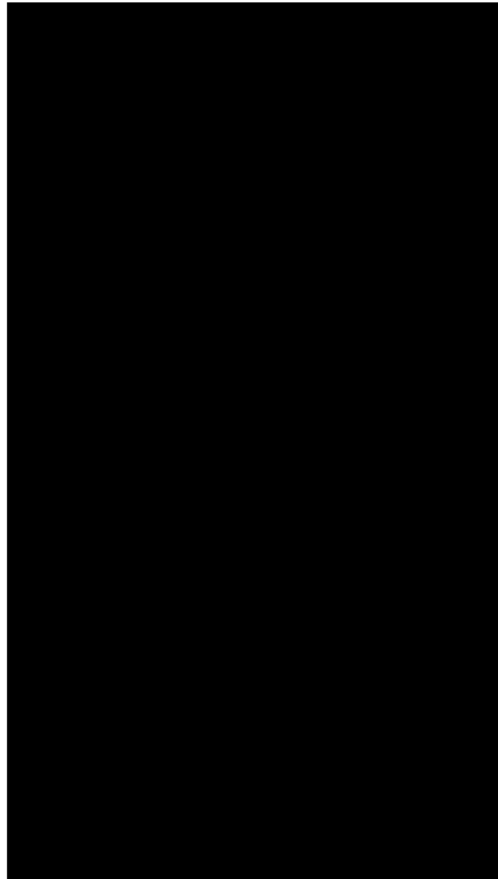
\*  = Invoiced (mouse over for #),  = Marked as Billed,  = Non-Billable, \* = Xtra**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
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Meetings & Interviews/Info Gathering - Parties in Interest

Full Committee Hearing: PROMESA  
Implementation during the Coronavirus  
Pandemic.  
3:30 pm - 5:30 pm (call continued for an  
additional 52 minutes until 6:22p) but was  
frozen online - will continue week of  
6/15).






In Attendance:



E Lopez Total:	2.00	2.00	\$749.00
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Meetings & Interviews/Info Gathering - Parties in Interest Total:	2.00	2.00	\$749.00
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Review/Analysis of Documents and InfoB Gleason

Tues	6/2/2020	B Gleason	Review/Analysis of Documents and Info Review  for changes in 	0.90	0.90	\$614.25	
Thur	6/18/2020	B Gleason	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	0.70	0.70	\$477.75	
Thur	6/25/2020	B Gleason	Review/Analysis of Documents and Info	1.20	1.20	\$819.00	

**Phoenix Management**

110 Commons Court  
 Chadds Ford, PA 19317-9716  
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Project Time Records by Task Code

Printed on: 7/1/2020

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## Filters Used:

- Time Entry Date: 6/1/2020 to 6/28/2020
- Project ID: Project March :I to Project March :I

\*  = Invoiced (mouse over for #),  = Marked as Billed,  = Non-Billable, \* = Xtra**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Review/Analysis of Documents and Info</b>							
			Review of docket for items related to upcoming mediation				
<b>B Gleason Total:</b>				<b>2.80</b>	<b>2.80</b>	<b>\$1,911.00</b>	
<b>E Lopez</b>							
Mon	6/1/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] on [REDACTED]	0.50	0.50	\$187.25	
Mon	6/1/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] Ruling on [REDACTED]	0.50	0.50	\$187.25	
Mon	6/1/2020	E Lopez	Review/Analysis of Documents and Info Brief review of [REDACTED] library	0.40	0.40	\$149.80	
Mon	6/1/2020	E Lopez	Review/Analysis of Documents and Info Brief review of [REDACTED] library documentation including:	0.30	0.30	\$112.35	
Tues	6/2/2020	E Lopez	Review/Analysis of Documents and Info Brief review of Cash documents library in [REDACTED] including:	0.50	0.50	\$187.25	
Fri	6/5/2020	E Lopez	Review/Analysis of Documents and Info Create summary for B Gleason of the biweekly call addressing material changes to [REDACTED] and [REDACTED]	0.40	0.40	\$149.80	
Mon	6/8/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] Press Release RE: COVID-19	0.20	0.20	\$74.90	
Thur	6/11/2020	E Lopez	Review/Analysis of Documents and Info	0.40	0.40	\$149.80	

**Phoenix Management**

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110 Commons Court

Chadds Ford, PA 19317-9716




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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<u>Review/Analysis of Documents and Info</u>							
			Review [REDACTED] to [REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
Thur	6/11/2020	E Lopez	Review/Analysis of Documents and Info	0.30	0.30	\$112.35	
			Review [REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
Thur	6/11/2020	E Lopez	Review/Analysis of Documents and Info	0.50	0.50	\$187.25	
			Review [REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
			[REDACTED]				
Thur	6/11/2020	E Lopez	Review/Analysis of Documents and Info	0.10	0.10	\$37.45	
			Create summary/overview of [REDACTED]				
			[REDACTED] and identify scope of				
			work for B Gleason				
Fri	6/12/2020	E Lopez	Review/Analysis of Documents and Info	0.20	0.20	\$74.90	
			Create summary of [REDACTED] Call for B.				
			Gleason.				
Tues	6/16/2020	E Lopez	Review/Analysis of Documents and Info	0.50	0.50	\$187.25	
			[REDACTED] review - [REDACTED]				
			[REDACTED]				
Tues	6/16/2020	E Lopez	Review/Analysis of Documents and Info	0.20	0.20	\$74.90	

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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Review/Analysis of Documents and Info</b>							
			Review  Press Release for 				
Tues	6/16/2020	E Lopez	Review/Analysis of Documents and Info Review email correspondence from B. Gleason to  and  regarding 	0.10	0.10	\$37.45	
Tues	6/16/2020	E Lopez	 call for  review 	0.80	0.80	\$299.60	
Wed	6/17/2020	E Lopez	Comparison. Review/Analysis of Documents and Info Review adjusted model from 	0.40	0.40	\$149.80	
Wed	6/17/2020	E Lopez	Review/Analysis of Documents and Info  review: 	0.20	0.20	\$74.90	
Wed	6/17/2020	E Lopez	Review/Analysis of Documents and Info Review  on 	0.70	0.70	\$262.15	
Wed	6/17/2020	E Lopez	 Review/Analysis of Documents and Info Review 	0.40	0.40	\$149.80	
Wed	6/17/2020	E Lopez	 provided by	0.50	0.50	\$187.25	
Fri	6/19/2020	E Lopez	Review  review.	0.20	0.20	\$74.90	
Fri	6/19/2020	E Lopez	Review/Analysis of Documents and Info Review 	0.50	0.50	\$187.25	
Fri	6/19/2020	E Lopez	Review/Analysis of Documents and Info Review 	0.30	0.30	\$112.35	
Fri	6/19/2020	E Lopez	Review/Analysis of Documents and Info Review 	0.10	0.10	\$37.45	
Fri	6/19/2020	E Lopez	Review/Analysis of Documents and Info  review from 	0.30	0.30	\$112.35	
Mon	6/22/2020	E Lopez	Review/Analysis of Documents and Info Review 	0.20	0.20	\$74.90	
Mon	6/22/2020	E Lopez	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation.	0.40	0.40	\$149.80	
Mon	6/22/2020	E Lopez	Review/Analysis of Documents and Info Review  for 	0.10	0.10	\$37.45	
Tues	6/23/2020	E Lopez	Review/Analysis of Documents and Info Review 	0.20	0.20	\$74.90	



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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Review/Analysis of Documents and Info</b>							
Tues	6/23/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED]	0.30	0.30	\$112.35	
Wed	6/24/2020	E Lopez	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	0.30	0.30	\$112.35	
Thur	6/25/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] r and [REDACTED]	0.20	0.20	\$74.90	
Thur	6/25/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] s in relation to [REDACTED] and Use.	0.50	0.50	\$187.25	
Thur	6/25/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] in relation to [REDACTED] and Use.	0.50	0.50	\$187.25	
Thur	6/25/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] Press Release on proposal to [REDACTED]	0.20	0.20	\$74.90	
Thur	6/25/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] to [REDACTED] variances.	0.20	0.20	\$74.90	
Thur	6/25/2020	E Lopez	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	0.30	0.30	\$112.35	
Fri	6/26/2020	E Lopez	Review/Analysis of Documents and Info Send B. Gleason [REDACTED] recap and [REDACTED]	0.20	0.20	\$74.90	
Fri	6/26/2020	E Lopez	Review/Analysis of Documents and Info Research [REDACTED] breakdown in [REDACTED]	0.80	0.80	\$299.60	
E Lopez Total:				13.90	13.90	\$5,205.55	
Review/Analysis of Documents and Info Total:				16.70	16.70	\$7,116.55	
Project Project March :I Total:				30.70	30.70	\$12,572.15	
Grand Total:				30.70	30.70	\$12,572.15	



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**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Administration - Fee Application</b>							
<u>S Miller</u>							
Thur	7/2/2020	S Miller	Administration - Fee Applications Preparing the 9th interim fee application	2.40	2.40	\$385.20	[icon]
Tues	7/7/2020	S Miller	Administration - Fee Applications Updates to the 9th Interim Fee Application	0.40	0.40	\$64.20	[icon]
S Miller Total:				2.80	2.80	\$449.40	
Administration - Fee Applications Total:				2.80	2.80	\$449.40	

**Communication - Mediation Team**B Gleason

Wed	7/15/2020	B Gleason	Communication - Mediation Team Update progress call with Judge Houser re mediation status.	0.90	0.90	\$614.25	[icon]
Wed	7/29/2020	B Gleason	Communication - Mediation Team Call with Judge Houser re mediation planning.	0.60	0.60	\$409.50	[icon]
Thur	7/30/2020	B Gleason	Communication - Mediation Team Call with E Lopez,, Judge Houser, FA and Attys. re Mediation plans. Included a presentation on [REDACTED] Presented by [REDACTED]; and [REDACTED]	1.00	1.00	\$682.50	[icon]
B Gleason Total:				2.50	2.50	\$1,706.25	

E Lopez

Thur	7/30/2020	E Lopez	Communication - Mediation Team Call with B Gleason, Judge Houser, FA and Attys. re Mediation plans. Included a presentation on [REDACTED] Presented by [REDACTED]; and [REDACTED]	1.00	1.00	\$374.50	[icon]
E Lopez Total:				1.00	1.00	\$374.50	
Communication - Mediation Team Total:				3.50	3.50	\$2,080.75	

**Communication - Parties in Interest**E Lopez

Tues	6/30/2020	E Lopez	Communication - Parties in Interest [REDACTED] Call with J. Houser, [REDACTED], [REDACTED], Advisors, Attorneys.	0.50	0.50	\$187.25	[icon]
Fri	7/17/2020	E Lopez	Communication - Parties in Interest Email exchange with [REDACTED] of [REDACTED] on communication updates.	0.10	0.10	\$37.45	[icon]
Fri	7/17/2020	E Lopez	Communication - Parties in Interest Phone call with [REDACTED] or [REDACTED] on communication updates.	0.10	0.10	\$37.45	[icon]
E Lopez Total:				0.70	0.70	\$262.15	

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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
Communication - Parties in Interest Total:				0.70	0.70	\$262.15	

Communication - Phoenix TeamB Gleason

Mon	6/29/2020	B Gleason	Communication - Phoenix Team Email exchange with E Lopez re: Next [REDACTED] call 6/30	0.10	0.10	\$68.25	
Mon	6/29/2020	B Gleason	Communication - Phoenix Team Email exchange with E Lopez re: [REDACTED] release on [REDACTED]	0.10	0.10	\$68.25	
Tues	6/30/2020	B Gleason	Communication - Phoenix Team Email exchange with E Lopez re: [REDACTED] documentation request.	0.20	0.20	\$136.50	
Tues	6/30/2020	B Gleason	Communication - Phoenix Team Email exchange with E Lopez re: [REDACTED] call, documentation.	0.10	0.10	\$68.25	
Tues	6/30/2020	B Gleason	Communication - Phoenix Team Email exchange with E Lopez re: [REDACTED] call from 6/26	0.10	0.10	\$68.25	
Fri	7/17/2020	B Gleason	Communication - Phoenix Team Call with E Lopez re update on [REDACTED]	1.00	1.00	\$682.50	
Wed	7/29/2020	B Gleason	Communication - Phoenix Team Call with E Lopez re [REDACTED] [REDACTED]s from discussion with J Houser	0.70	0.70	\$477.75	
Fri	7/31/2020	B Gleason	Communication - Phoenix Team Call with E Lopez on recap of [REDACTED] of [REDACTED] Call, next steps re: review of presentation to [REDACTED].	0.20	0.20	\$136.50	
B Gleason Total:				2.50	2.50	\$1,706.25	

E Lopez

Mon	6/29/2020	E Lopez	Communication - Phoenix Team Email exchange with B. Gleason re: Next [REDACTED] call 6/30	0.10	0.10	\$37.45	
Mon	6/29/2020	E Lopez	Communication - Phoenix Team Email exchange with B. Gleason re: [REDACTED] release on [REDACTED]	0.10	0.10	\$37.45	
Tues	6/30/2020	E Lopez	Communication - Phoenix Team Email exchange with B. Gleason re: [REDACTED] documentation request.	0.20	0.20	\$74.90	
Tues	6/30/2020	E Lopez	Communication - Phoenix Team Email exchange with B. Gleason re: [REDACTED] call, documentation.	0.10	0.10	\$37.45	
Tues	6/30/2020	E Lopez	Communication - Phoenix Team Email exchange with B. Gleason re: [REDACTED] call from 6/26	0.10	0.10	\$37.45	
Fri	7/17/2020	E Lopez	Communication - Phoenix Team Call with B. Gleason re: update on [REDACTED] [REDACTED].	1.00	1.00	\$374.50	
Wed	7/29/2020	E Lopez	Communication - Phoenix Team Call with B Gleason re [REDACTED] [REDACTED] from discussion with J Houser	0.70	0.70	\$262.15	
Fri	7/31/2020	E Lopez	Communication - Phoenix Team	0.20	0.20	\$74.90	

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**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Communication - Phoenix Team</b>							
			Call with B. Gleason on recap of [REDACTED] [REDACTED] Call, next steps re: review of presentation to [REDACTED].				
			<b>E Lopez Total:</b>	<u>2.50</u>	<u>2.50</u>	<u>\$936.25</u>	
			<b>Communication - Phoenix Team Total:</b>	<u>5.00</u>	<u>5.00</u>	<u>\$2,642.50</u>	

**Meetings & Interviews/Info Gathering - Parties in Interest****E Lopez**

Wed	7/1/2020	E Lopez	Meetings & Interviews/Info Gathering - Parties in Interest FOMB Public Hearing on Certified Fiscal Plans (overview of all 19 [REDACTED]). Presented by [REDACTED]	2.50	2.50	\$936.25	
			<b>E Lopez Total:</b>	<u>2.50</u>	<u>2.50</u>	<u>\$936.25</u>	
			<b>Meetings &amp; Interviews/Info Gathering - Parties in Interest Total:</b>	<u>2.50</u>	<u>2.50</u>	<u>\$936.25</u>	

**Review/Analysis of Documents and Info****B Gleason**

Fri	7/3/2020	B Gleason	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	0.90	0.90	\$614.25	
Wed	7/15/2020	B Gleason	Review/Analysis of Documents and Info Review [REDACTED] status report filed with Court.	0.30	0.30	\$204.75	
Fri	7/17/2020	B Gleason	Review/Analysis of Documents and Info Review of [REDACTED] progress report filed with Court	0.10	0.10	\$68.25	
Fri	7/24/2020	B Gleason	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	1.20	1.20	\$819.00	
			<b>B Gleason Total:</b>	<u>2.50</u>	<u>2.50</u>	<u>\$1,706.25</u>	

**E Lopez**

Mon	6/29/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] press release.	0.20	0.20	\$74.90	
Mon	6/29/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] Press Release on [REDACTED] announcements.	0.10	0.10	\$37.45	
Mon	6/29/2020	E Lopez	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	0.10	0.10	\$37.45	
Mon	6/29/2020	E Lopez	Review/Analysis of Documents and Info Review docket for items related to upcoming mediation	0.20	0.20	\$74.90	
Tues	6/30/2020	E Lopez	Review/Analysis of Documents and Info	0.20	0.20	\$74.90	

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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Review/Analysis of Documents and Info</b>							
			Call review, summary documentation.				
Thur	7/2/2020	E Lopez	Review/Analysis of Documents and Info	0.50	0.50	\$187.25	
			Review docket for items related to upcoming mediation				
Thur	7/2/2020	E Lopez	Review/Analysis of Documents and Info	0.80	0.80	\$299.60	
			Review Docket Case [REDACTED] filed 7/2. [REDACTED] & petition for relief of stay in [REDACTED].				
Thur	7/2/2020	E Lopez	Review/Analysis of Documents and Info	0.40	0.40	\$149.80	
			Review [REDACTED], [REDACTED] - structures, agreements.				
Thur	7/2/2020	E Lopez	Review/Analysis of Documents and Info	0.40	0.40	\$149.80	
			Review Docket Case [REDACTED] filed 7/2. [REDACTED] petition for relief of stay in [REDACTED] and [REDACTED] process, [REDACTED].				
Thur	7/2/2020	E Lopez	Review/Analysis of Documents and Info	0.30	0.30	\$112.35	
			Review [REDACTED], [REDACTED] structures and agreements.				
Thur	7/2/2020	E Lopez	Review/Analysis of Documents and Info	0.40	0.40	\$149.80	
			Review Docket Case [REDACTED] filed 7/2. [REDACTED] petition for relief of stay in [REDACTED] - breakdown and judgement of [REDACTED].				
Wed	7/15/2020	E Lopez	Review/Analysis of Documents and Info	0.30	0.30	\$112.35	
			Review [REDACTED] t from Matthew Hindman.				
E Lopez Total:				3.90	3.90	\$1,460.55	
Review/Analysis of Documents and Info Total:				6.40	6.40	\$3,166.80	
Project Project March :I Total:				20.90	20.90	\$9,537.85	
Grand Total:				20.90	20.90	\$9,537.85	

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**Project ID - Name (Manager):** **Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

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**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Communication - Parties in Interest</b>							
<b>E Lopez</b>							
Fri	8/7/2020	E Lopez	Communication - Parties in Interest Bi-Weekly call with [REDACTED] on [REDACTED] account balances and [REDACTED] variances to [REDACTED]	0.30	0.30	\$112.35	
Fri	8/7/2020	E Lopez	Communication - Parties in Interest Call with [REDACTED]: [REDACTED] [REDACTED] and [REDACTED] to review projected [REDACTED]	0.30	0.30	\$112.35	
Mon	8/10/2020	E Lopez	Communication - Parties in Interest Call with B Gleason, [REDACTED] [REDACTED], and [REDACTED] to present the [REDACTED] to [REDACTED]	0.60	0.60	\$224.70	
Mon	8/17/2020	E Lopez	Communication - Parties in Interest Call with Judge Houser, B. Gleason, [REDACTED], [REDACTED] re: [REDACTED]	0.70	0.70	\$262.15	
Fri	8/21/2020	E Lopez	Communication - Parties in Interest [REDACTED] call with Judge Houser, [REDACTED], [REDACTED]	0.10	0.10	\$37.45	
Mon	8/24/2020	E Lopez	Communication - Parties in Interest Mediation Session - [REDACTED] Proposal for [REDACTED] Judge Houser, [REDACTED] [REDACTED], [REDACTED], Phoenix: B. Gleason, E Lopez	0.70	0.70	\$262.15	
E Lopez Total:				2.70	2.70	\$1,011.15	
Communication - Parties in Interest Total:				8.20	8.20	\$4,764.90	

**Communication - Phoenix Team****B Gleason**

Tues	8/4/2020	B Gleason	Communication - Phoenix Team Call with E Lopez to review [REDACTED] [REDACTED] Proposal and next steps.	0.40	0.40	\$273.00	
Mon	8/10/2020	B Gleason	Communication - Phoenix Team Call with E Lopez to review [REDACTED] [REDACTED] call and presentation.	0.40	0.40	\$273.00	
Thur	8/13/2020	B Gleason	Communication - Phoenix Team Call with E Lopez to review presentation and recap of communications with Judge Houser prior to mediation call.	0.30	0.30	\$204.75	
Fri	8/14/2020	B Gleason	Communication - Phoenix Team Call with E Lopez on next steps for [REDACTED] options.	0.20	0.20	\$136.50	
Tues	8/18/2020	B Gleason	Communication - Phoenix Team Call with E Lopez to recap mediation call.	0.10	0.10	\$68.25	
Tues	8/18/2020	B Gleason	Communication - Phoenix Team Call with E Lopez re: upcoming [REDACTED] call	0.10	0.10	\$68.25	
Wed	8/19/2020	B Gleason	Communication - Phoenix Team	0.50	0.50	\$341.25	

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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Communication - Phoenix Team</b>							
			Call with E Lopez re [REDACTED] presentation from [REDACTED]				
Thur	8/27/2020	B Gleason	Communication - Phoenix Team	0.20	0.20	\$136.50	
			Update call with E Lopez re [REDACTED]				
<b>B Gleason Total:</b>				<b>2.20</b>	<b>2.20</b>	<b>\$1,501.50</b>	
<b>E Lopez</b>							
Tues	8/4/2020	E Lopez	Communication - Phoenix Team	0.40	0.40	\$149.80	
			Call with B. Gleason to review [REDACTED]				
Mon	8/10/2020	E Lopez	Communication - Phoenix Team	0.40	0.40	\$149.80	
			Call with B. Gleason to review [REDACTED]				
			[REDACTED] call and presentation.				
Thur	8/13/2020	E Lopez	Communication - Phoenix Team	0.30	0.30	\$112.35	
			Call with B. Gleason to review presentation and recap of communications with Judge Houser prior to mediation call.				
Fri	8/14/2020	E Lopez	Communication - Phoenix Team	0.20	0.20	\$74.90	
			Call with B. Gleason on next steps for [REDACTED]				
Tues	8/18/2020	E Lopez	Communication - Phoenix Team	0.10	0.10	\$37.45	
			Call with B. Gleason to recap mediation call.				
Tues	8/18/2020	E Lopez	Communication - Phoenix Team	0.10	0.10	\$37.45	
			Call with B. Gleason re: upcoming [REDACTED] call				
Wed	8/19/2020	E Lopez	Communication - Phoenix Team	0.50	0.50	\$187.25	
			Call with B Gleason re [REDACTED] presentation from [REDACTED]				
Thur	8/27/2020	E Lopez	Communication - Phoenix Team	0.20	0.20	\$74.90	
			Update call with B. Gleason re [REDACTED]				
<b>E Lopez Total:</b>				<b>2.20</b>	<b>2.20</b>	<b>\$823.90</b>	
<b>Communication - Phoenix Team Total:</b>				<b>4.40</b>	<b>4.40</b>	<b>\$2,325.40</b>	

**Review/Analysis of Documents and Info****B Gleason**

Tues	8/4/2020	B Gleason	Review/Analysis of Documents and Info	0.40	0.40	\$273.00	
			Review model from [REDACTED]				
Mon	8/10/2020	B Gleason	Review/Analysis of Documents and Info	0.80	0.80	\$546.00	
			Review [REDACTED] analysis for mediation team				
Thur	8/13/2020	B Gleason	Review/Analysis of Documents and Info	1.20	1.20	\$819.00	
			Review [REDACTED] presentation				
Mon	8/17/2020	B Gleason	Review/Analysis of Documents and Info	0.40	0.40	\$273.00	
			Review [REDACTED] commentary of [REDACTED]				
Thur	8/20/2020	B Gleason	Review/Analysis of Documents and Info	0.60	0.60	\$409.50	
			Review and research [REDACTED] questions.				
Mon	8/24/2020	B Gleason	Review/Analysis of Documents and Info	0.70	0.70	\$477.75	



**Phoenix Management**

Project Time Records by Task Code

110 Commons Court

Chadds Ford, PA 19317-9716

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## Filters Used:

- Time Entry Date: 8/3/2020 to 8/30/2020
- Project ID: Project March :I to Project March :I

\* [icon] = Invoiced (mouse over for #), [icon] = Marked as Billed, [icon] = Non-Billable, \* = Xtra

**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Review/Analysis of Documents and Info</b>							
Wed	8/26/2020	B Gleason	Review of [REDACTED] from Mediation Review/Analysis of Documents and Info	1.40	1.40	\$955.50	[icon]
Fri	8/28/2020	B Gleason	Review [REDACTED] relative to [REDACTED] Review/Analysis of Documents and Info	0.90	0.90	\$614.25	[icon]
			Review docket for items related to upcoming mediation				
<b>B Gleason Total:</b>				<b>6.40</b>	<b>6.40</b>	<b>\$4,368.00</b>	
<b>E Lopez</b>							
Mon	8/3/2020	E Lopez	Review/Analysis of Documents and Info Review revised [REDACTED] prepared by [REDACTED].	0.50	0.50	\$187.25	[icon]
Mon	8/3/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] Overview prepared by [REDACTED].	0.20	0.20	\$74.90	[icon]
Thur	8/13/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] presentation on [REDACTED]	0.90	0.90	\$337.05	[icon]
Tues	8/18/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] Summary distributed by [REDACTED].	0.80	0.80	\$299.60	[icon]
Tues	8/18/2020	E Lopez	Review/Analysis of Documents and Info Organize and review documentation requirements for 8/18 scheduled call.	0.10	0.10	\$37.45	[icon]
Thur	8/27/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] in relation to [REDACTED]	0.90	0.90	\$337.05	[icon]
<b>E Lopez Total:</b>				<b>3.40</b>	<b>3.40</b>	<b>\$1,273.30</b>	
<b>Review/Analysis of Documents and Info Total:</b>				<b>9.80</b>	<b>9.80</b>	<b>\$5,641.30</b>	
<b>Project Project March :I Total:</b>				<b>30.70</b>	<b>30.70</b>	<b>\$17,441.55</b>	
<b>Grand Total:</b>				<b>30.70</b>	<b>30.70</b>	<b>\$17,441.55</b>	

**Phoenix Management**

Project Time Records by Task Code

110 Commons Court

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## Filters Used:

- Time Entry Date: 8/31/2020 to 10/4/2020
- Project ID: Project March :I to Project March :I

\*  = Invoiced (mouse over for #),  = Marked as Billed,  = Non-Billable, \* = Xtra**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
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**Communication - Mediation Team****B Gleason**

Wed	9/9/2020	B Gleason	Communication - Mediation Team Call with Judge Houser re update on [REDACTED] and BG call with [REDACTED]	0.60	0.60	\$409.50	
<b>B Gleason Total:</b>				<b>0.60</b>	<b>0.60</b>	<b>\$409.50</b>	
<b>Communication - Mediation Team Total:</b>				<b>0.60</b>	<b>0.60</b>	<b>\$409.50</b>	



**Communication - Parties in Interest****B Gleason**

Mon	8/31/2020	B Gleason	Communication - Parties in Interest Call with [REDACTED] re [REDACTED]	0.40	0.40	\$273.00	
Wed	9/9/2020	B Gleason	Communication - Parties in Interest Call with [REDACTED], [REDACTED] and [REDACTED] re questions about [REDACTED] response to [REDACTED]	0.70	0.70	\$477.75	
<b>B Gleason Total:</b>				<b>1.10</b>	<b>1.10</b>	<b>\$750.75</b>	



**E Lopez**

Fri	9/4/2020	E Lopez	Communication - Parties in Interest Bi-weekly [REDACTED] Call with Judge Houser, [REDACTED], and [REDACTED].	0.20	0.20	\$74.90	
<b>E Lopez Total:</b>				<b>0.20</b>	<b>0.20</b>	<b>\$74.90</b>	
<b>Communication - Parties in Interest Total:</b>				<b>1.30</b>	<b>1.30</b>	<b>\$825.65</b>	

**Communication - Phoenix Team****B Gleason**

Thur	9/10/2020	B Gleason	Communication - Phoenix Team Call with E Lopez re [REDACTED] and [REDACTED] [REDACTED] negotiations and questions about [REDACTED]	0.70	0.70	\$477.75	
Tues	9/15/2020	B Gleason	Communication - Phoenix Team Call with E Lopez re update with Status re Judge Houser [REDACTED]	0.30	0.30	\$204.75	
<b>B Gleason Total:</b>				<b>1.00</b>	<b>1.00</b>	<b>\$682.50</b>	

**E Lopez**

Thur	9/10/2020	E Lopez	Communication - Phoenix Team Call with B. Gleason re [REDACTED] and [REDACTED] [REDACTED] negotiations and questions about [REDACTED]	0.70	0.70	\$262.15	
Tues	9/15/2020	E Lopez	Communication - Phoenix Team Call with B Gleason re update with Status re Judge Houser, [REDACTED]	0.30	0.30	\$112.35	
<b>E Lopez Total:</b>				<b>1.00</b>	<b>1.00</b>	<b>\$374.50</b>	
<b>Communication - Phoenix Team Total:</b>				<b>2.00</b>	<b>2.00</b>	<b>\$1,057.00</b>	

**Phoenix Management**

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## Filters Used:

- Time Entry Date: 8/31/2020 to 10/4/2020
- Project ID: Project March :I to Project March :I

\*  = Invoiced (mouse over for #),  = Marked as Billed,  = Non-Billable, \* = Xtra**Project ID - Name (Manager): Project March :I - Mediation Team for PR: Project March: I (Michael Jacoby)**

Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
<b>Review/Analysis of Documents and Info</b>							
<b>B Gleason</b>							
Wed	9/9/2020	B Gleason	Review/Analysis of Documents and Info Review [REDACTED] critique of [REDACTED]	0.40	0.40	\$273.00	
Thur	9/17/2020	B Gleason	Review/Analysis of Documents and Info Review [REDACTED] [REDACTED] [REDACTED]	2.10	2.10	\$1,433.25	
<b>B Gleason Total:</b>				<b>2.50</b>	<b>2.50</b>	<b>\$1,706.25</b>	
<b>E Lopez</b>							
Thur	9/3/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] from creditors	0.80	0.80	\$299.60	
Fri	9/4/2020	E Lopez	Review/Analysis of Documents and Info Review/Analyze [REDACTED] report for August 21	0.50	0.50	\$187.25	
Fri	9/11/2020	E Lopez	Review/Analysis of Documents and Info Review [REDACTED] system to identify [REDACTED]	0.80	0.80	\$299.60	
Mon	9/14/2020	E Lopez	Review/Analysis of Documents and Info Research [REDACTED] from [REDACTED]	1.20	1.20	\$449.40	
Mon	9/14/2020	E Lopez	Review/Analysis of Documents and Info Contact with [REDACTED] to review available data.	0.40	0.40	\$149.80	
Tues	9/15/2020	E Lopez	Review/Analysis of Documents and Info Communication with [REDACTED] on [REDACTED] analysis	0.20	0.20	\$74.90	
Tues	9/15/2020	E Lopez	Review/Analysis of Documents and Info Analysis of top [REDACTED] from [REDACTED]	1.60	1.60	\$599.20	
Tues	9/15/2020	E Lopez	Review/Analysis of Documents and Info Build analysis report of [REDACTED]	0.40	0.40	\$149.80	
Thur	9/17/2020	E Lopez	Review/Analysis of Documents and Info Research/analysis for [REDACTED]	1.90	1.90	\$711.55	
Thur	9/17/2020	E Lopez	Review/Analysis of Documents and Info Research/analysis for [REDACTED]	1.80	1.80	\$674.10	
Fri	9/18/2020	E Lopez	Review/Analysis of Documents and Info Prepare analysis of [REDACTED]	2.80	2.80	\$1,048.60	
Fri	9/18/2020	E Lopez	Review/Analysis of Documents and Info Prepare analysis of [REDACTED]	1.90	1.90	\$711.55	
Fri	9/18/2020	E Lopez	Review/Analysis of Documents and Info Prepare report on [REDACTED]	1.80	1.80	\$674.10	
<b>E Lopez Total:</b>				<b>16.10</b>	<b>16.10</b>	<b>\$6,029.45</b>	

**Phoenix Management**

Project Time Records by Task Code

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## Filters Used:

- Time Entry Date: 8/31/2020 to 10/4/2020
- Project ID: Project March :I to Project March :I

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Day	Date	Employee	Description	Hrs	B-Hrs	Amount	*
Review/Analysis of Documents and Info Total:				18.60	18.60	\$7,735.70	
Project Project March :I Total:				22.50	22.50	\$10,027.85	
Grand Total:				22.50	22.50	\$10,027.85	

**Exhibit F**

Proposed Order Approving Tenth Interim Application of Phoenix Management Services, LLC, Financial Advisor to the Mediation Team, For Allowance of Compensation For Services Rendered and Reimbursement of Expenses Incurred For the Period June 1, 2020 through October 4, 2020

**UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF PUERTO RICO**

-----X

In re:	PROMESA
	Title III
THE FINANCIAL OVERSIGHT AND MANAGEMENT BOARD FOR PUERTO RICO,	No. 17 BK 3283-LTS
as representative of	
THE COMMONWEALTH OF PUERTO RICO, <i>et al.</i> ,	(Jointly Administered)
Debtors. <sup>1</sup>	

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**ORDER APPROVING TENTH  
INTERIM APPLICATION OF PHOENIX  
MANAGEMENT SERVICES, LLC, FINANCIAL ADVISOR TO  
THE MEDIATION TEAM, FOR ALLOWANCE OF  
COMPENSATION FOR SERVICES RENDERED  
FOR THE PERIOD JUNE 1, 2020 THROUGH OCTOBER 4, 2020**

Upon the application (the “Application”)<sup>2</sup> of Phoenix Management Services, LLC (“Phoenix”), as financial advisor to the Mediation Team appointed in the above-captioned title III cases, seeking, pursuant to (a) PROMESA sections 316 and 317, (b) Rule 2016 of the Federal Rules of Bankruptcy Procedure, (c) Local Rule 2016-1, (d) this Court’s *Second Amended Order Setting Procedures for Interim Compensation of Professionals* [ECF No. 3269], an allowance of interim compensation for professional services rendered by Phoenix for the period commencing June 1, 2020 through October 4, 2020 in the amount of **\$49,579.40** incurred during the Tenth Interim Period; and, this Court having determined that the legal and factual bases set forth in the Application establish just cause for the relief granted herein; and after due deliberation and sufficient cause appearing therefore, it is hereby **ORDERED**

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283- LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686); (v) Puerto Rico Electric Power Authority (“PREPA”) (Bankruptcy Case No. 17 BK 4780-LTS) (Last Four Digits of Federal Tax ID: 3747) and (vi) Puerto Rico Public Buildings Authority (“PBA”) (Bankruptcy Case No. 19 BK 5523-LTS) (Last Four Digits of Federal Tax ID: 3801). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup>Capitalized terms not defined in this order will have the meanings ascribed to them in the Application.

that:

1. The Application is APPROVED as set forth herein.
2. Compensation to Phoenix for professional services rendered during the Tenth Interim Period is allowed on an interim basis in the amount of **\$49,579.40**.
3. The Debtor is authorized to pay Phoenix all fees allowed pursuant to this Order, including those that were previously held back pursuant to the Second Amended Interim Compensation Order, less any amounts previously paid for such fees under the terms of the Second Amended Interim Compensation Order.
4. The Debtor is authorized to take all actions necessary to effectuate the relief granted pursuant to this Order in accordance with the Application.

Dated: \_\_\_\_\_, 2021  
San Juan, Puerto Rico

\_\_\_\_\_  
Honorable Laura Taylor Swain  
United States District Judge